



#### **DISCLAIMER**



This Investor Presentation has been prepared by Group Lease Plc for investors, solely for information purposes.

The views expressed here contain some information derived from publicly available sources that have not been independently verified.

No representation or warranty is made as to the accuracy, completeness or reliability of the information. Any forward looking information in this presentation has been prepared on the basis of a number of assumptions which may prove to be incorrect.

Financial numbers if presented in other currencies other than THB are strictly for illustrative purpose only and based on prevailing interbank lending exchange rate at the time of presentation.

This presentation should not be relied upon as a recommendation or forecast by Group Lease Plc. Nothing in this release should be construed as either an offer to sell or a solicitation of an offer to buy or sell shares in any jurisdiction.







Introduction



**Business** Overview



Future Expansion Plans



**Financial Review** 



**Questions and Answers** 

#### **KEY HIGHLIGHTS**





### EXPANDING DEALERSHIP BASE IN THAILAND

 Increasing number of dealers in Thailand from 100 in 2011 to 250 by 2013

#### **EXPANDING THROUGHOUT ASEAN**

- Acquired Group Lease Holdings in Singapore as a base for expansion
- Started up a wholly-owned subsidiary in Cambodia in March 2012
- Will look at potential M&A opportunities throughout ASEAN

#### IMPROVING FINANCIAL PERFORMANCE

- Net profit grew 64%YoY in 1Q13
- Revenue is set to grow further while funding costs are expected to stay low
- Admin expenses were already spent in 2012 in preparation for future growth

# HIGH UNIT GROWTH EXPECTED OVER THE NEXT 5 YEARS

- Within Thailand, the 100,000 units is expected to double to 200,000 in three years
- Cambodia is expected to increase to 300,000 units within the same period
- The aim is to achieve 1 million units in five years

#### STRONG BALANCE SHEET

- Financial flexibility allows GL to expand capacity and investments where necessary
- D/E ratio remains decent at 1.0x



### **KEY MILESTONES**

| 1986  | New shareholders acquired the business to shift to the motorcycle hire purchase business |   | APF Group becar<br>a major sharehol<br>representing 68%<br>of total issued ar<br>paid-up capital | der<br>E  | Registered capital become 675 million on May 3 <sup>rd</sup> , 2013  Completed a change of par value from THB 5.0 to THB 0.5/share on May 15 <sup>th</sup> , 2013 |  |
|---|--|---|--|---|---|--|
| Established in Thailand as an automobile hire purchase business by the Luaengrungs family | <b>1990</b>  | GL listed on the<br>Stock Exchange<br>of Thailand | 2007   | Partnered with Honda<br>to launch operations in<br>Cambodia making<br>GL the first motorcycl<br>leasing company in<br>Cambodia  Acquired Group Lease<br>Holdings Pte Ltd<br>(Singapore) to expand<br>throughout ASEAN | e<br>e  |  |







Introduction



**Business** Overview



Future Expansion Plans



**Financial Review** 



**Questions and Answers** 



### **BUSINESS OVERVIEW**

GL provides HP for motorcycles in greater Bangkok & upcountry. Avg price per bike is THB 45,000

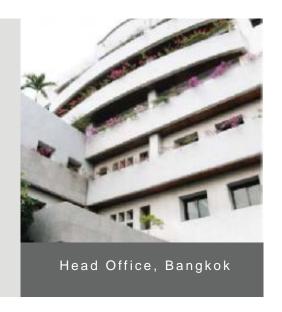




#### **BUSINESS OVERVIEW**

#### GL currently has 6 branches in

Bangkok (headquarter), Ayutthaya, Chonburi, Rayong, Nakorn Ratchasima & Bowin



All locations are in key cities where they altogether represent 60% of GDP. Besides, they can serve neighboring provinces as well.

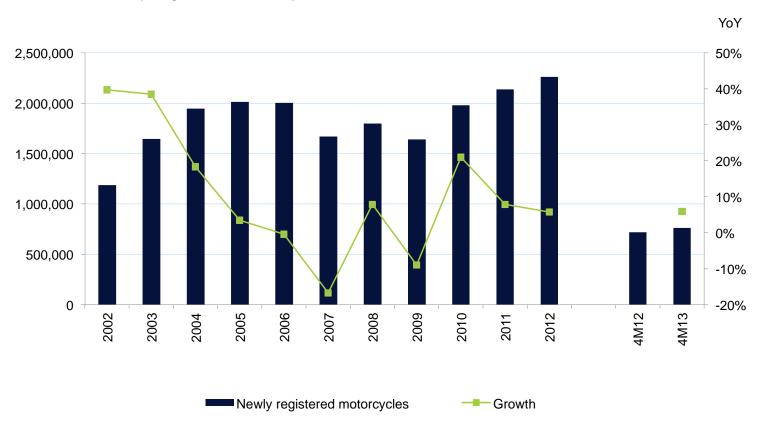
- Bangkok and vicinity
- Ayutthaya
- Chonburi

- Rayong
- Nakorn Ratchasima
- Bowin



#### **MOTORCYCLES SALES OUTLOOK REMAINS PROMISING**

#### Number of newly registered motorcycles

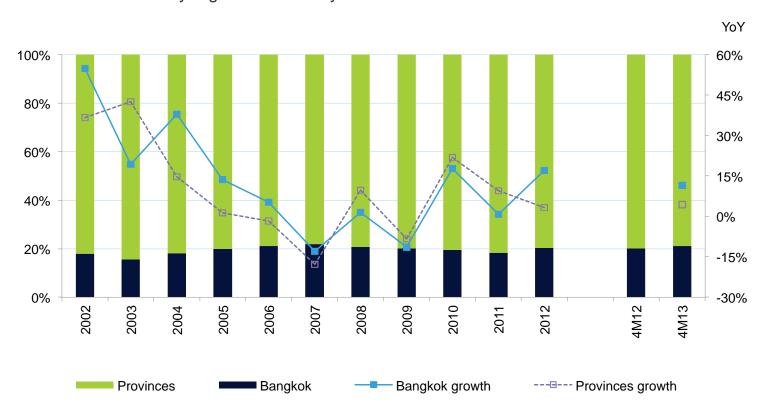


Source: Department of Land Transport



### SOLID GROWTH BOTH IN BANGKOK & PROVINCES

#### Number of newly registered motorcycles



Source: Department of Land Transport



#### **UNDERPINNED BY HIGHER AFFORDABILITY**

#### Average monthly wages/salary

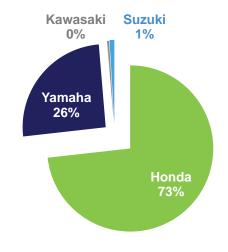


- Minimum wages have been increased significantly in 2012 and will continue into this year
- Salaries of lower-ranking government officers and private-company staff have also been raised

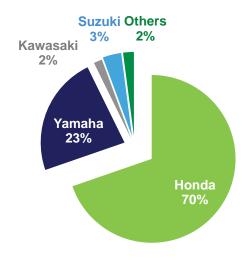


#### BREAKDOWN OF LEASED MOTORCYCLE BY BRANDS

GL's leased motorcycles in 2012



#### Thailand's newly registered motorcycle in 2012



Source: Department of Land Transport

- Proportion of GL's leased motorcycles per brand is in line with national motorcycle sales
- Honda remains the market leader with 5 new products launched this year and targets to expand its market share to 72% in 2013







Introduction



**Business** Overview



Future Expansion Plans



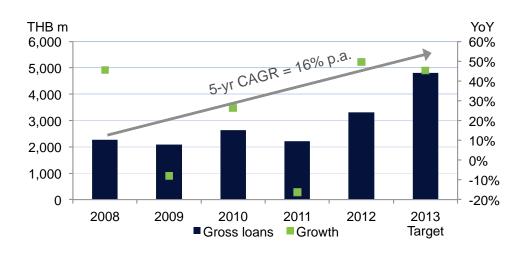
**Financial Review** 



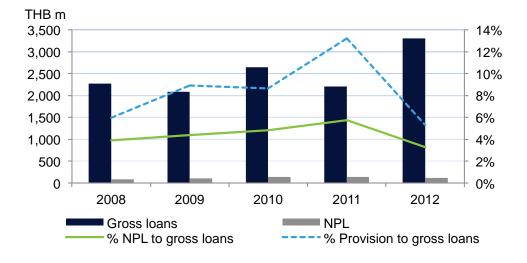
**Questions and Answers** 



#### **GROWING HIGH QUALITY HP PORTFOLIO**



Abundant room for growth both in Thailand and Cambodia

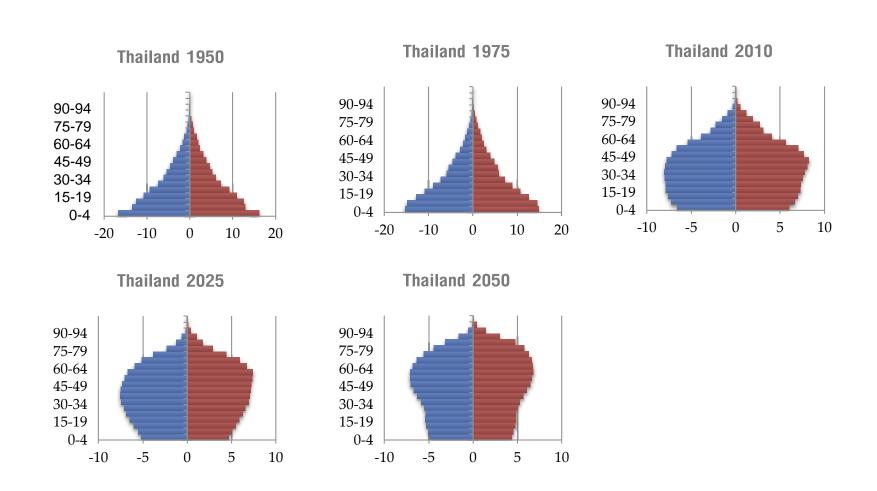


- NPL declined following ongoing recovery from the 2011 floods
- NPL as of March 2013 was 3.98% of gross loans



#### WHY EXPAND THROUGHOUT ASEAN?

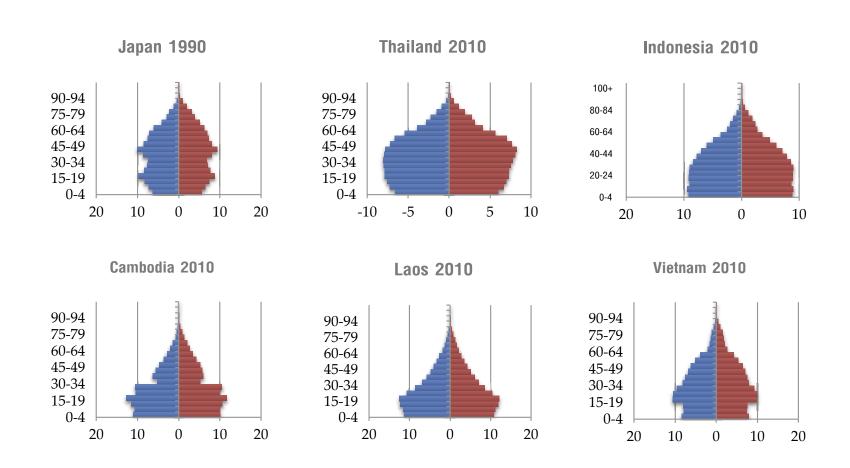
Thailand's age demographics are still very appealing for the motorcycle hire purchase business as the majority of the population is within the age of 20-40 years old





### ASEAN HAS VERY ATTRACTIVE DEMOGRAPHIC STRUCTURES

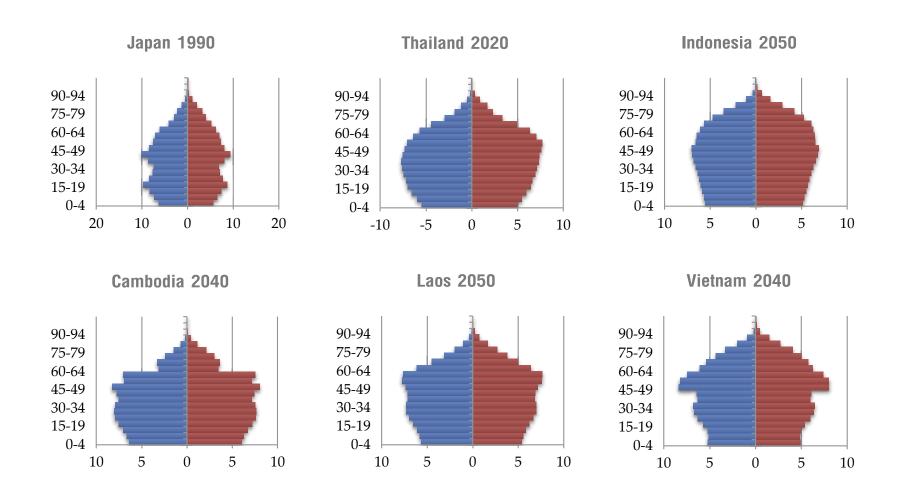
Cambodia, Laos, Vietnam and Indonesia all still have very young populations thus implying strong growth potential for Group Lease





### ASEAN HAS VERY ATTRACTIVE DEMOGRAPHIC STRUCTURES

And each of the markets will remain attractive for the next 40 years





#### MARKET CHARACTERISTICS



#### **Vietnam**

Population 87.8 million (2010) GDP 103.5 billion US\$ (2010) GDP per capita 1,173 US\$ (2010) Urban Population 27.0 million (2010)

#### Indonesia

3<sup>rd</sup> largest motorcycle market in the world Motorcycle sales have been growing rapidly 2009 5 million 2010 7.5 million 2011 8 million

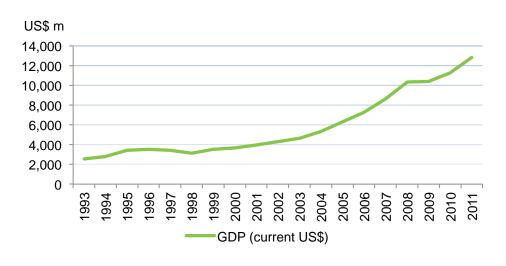
#### Cambodia

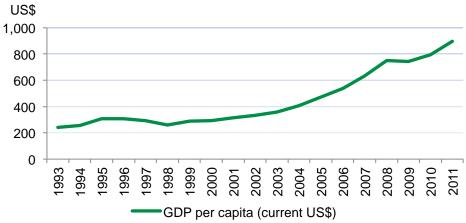
Population 14.1 million (2010) GDP 11.6 billion US\$ (2010) GDP per capita 813 US\$ (2010) Urban Population 3.0 million (2010) New Motorcycle Sales in 2011 = 160,000 units.

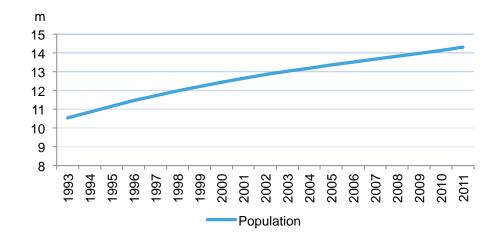


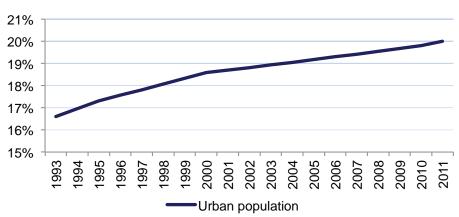
#### CAMBODIA IS GL'S FIRST ASEAN EXPANSION

Cambodia is considered by many to be high risk but GL sees the opportunity to capture a young and growing market





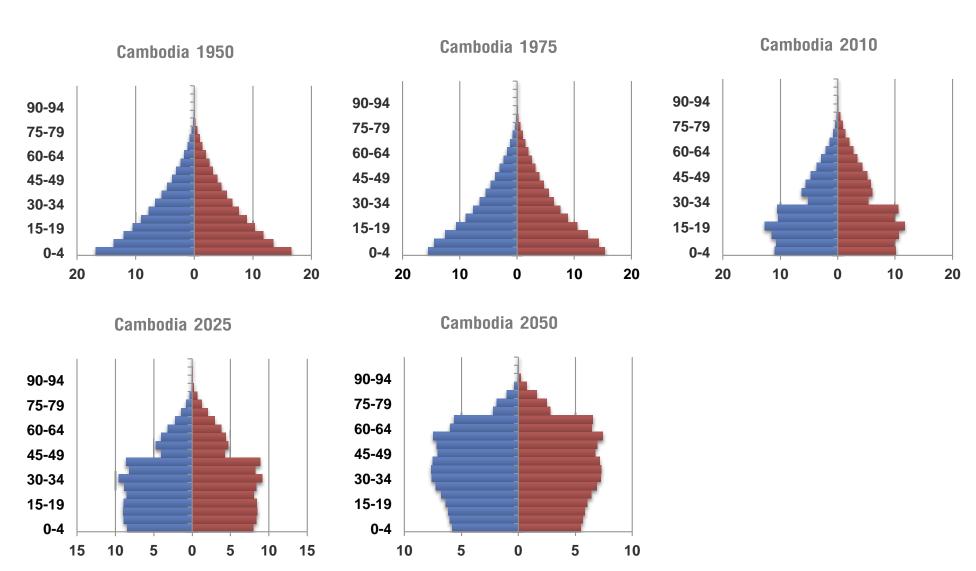






#### CAMBODIA IS GL'S FIRST ASEAN EXPANSION

#### Cambodia is a young market with strong viability towards long-term growth





# GL will use its recent acquisition in Singapore, Group Lease Holdings, as the main vehicle for expansion throughout ASEAN

#### **Japan**

International deployment of know-how and capital strength



ASEAN Regional Finance Company (ARFC)

#### **Singapore**

Economic and financial infrastructure as regional hub

#### **Thailand**

Highly profitable finance business know-how

- GL acquired Singaporean Group Lease Holdings Pte Ltd (GLH) on 29th March 2012 to be its ARFC (ASEAN Regional Finance Company) vehicle
- GLH provides GL the flexibility in tapping multiple capital markets in ASEAN for funding
- Growing numbers of population and higher GDP per capita
- ASEAN motorcycle market of 15 million units per year and is expected to increase to 20m motorbikes
- Aim to increase overseas revenue by 8 times

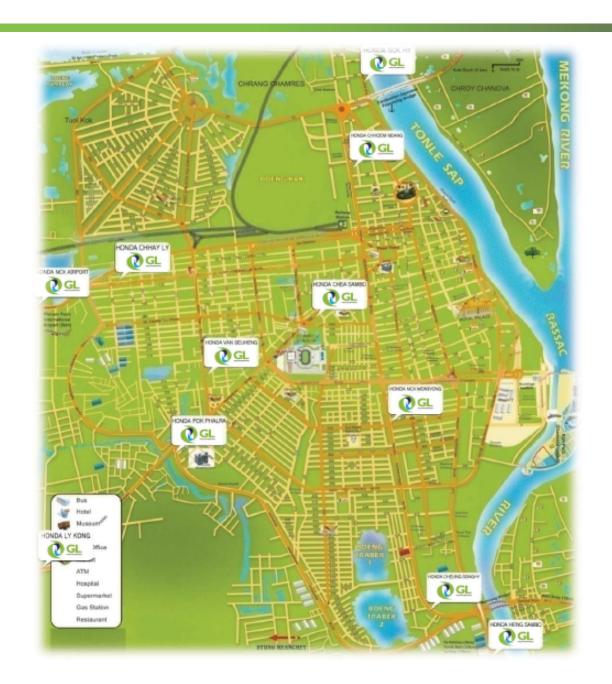


### GL HAS ALREADY ESTABLISHED GL FINANCE PLC IN CAMBODIA

- Incorporated on 14 March 2012
- The First and Only Financial Lease Company in Cambodia
- Financial Leasing Business Licensed by NBC on 17 May 2012
- GL Cambodia has signed an exclusive contract with Honda for 7 years to be the first and only finance company for Honda motorbikes in Cambodia
- GL's numbers in Cambodia are expected to reach 300,000 units by 2016 given Cambodia's tremendous growth opportunities



### GL HAS ALREADY ESTABLISHED GL FINANCE PLC IN CAMBODIA



#### • GL has 11 locations

established in Cambodia as of October 2012

- Each location is located in a Honda Showroom
- GL expects 3,000 new units financed monthly starting 2013



### **HONDA SHOWROOM AT MONIVONG**











### **HONDA SHOWROOM AT AIRPORT**











### **HONDA SOK HY**











### **HONDA LY KONG**











### **HONDA CHING SUNG HEY**











### **HONDA VAN SEU HENG**











### **HONDA POK PHALRA**











### **HONDA HENG SAMBO**











### **HONDA CHHAY LY**











### **HONDA CHHOEM NEANG**











### **HONDA CHEA SAMBO**











### **GRAND OPENING AND PRESS CONFERENCE**











#### **GLF SUPPORTS FOOTBALL CLINIC**







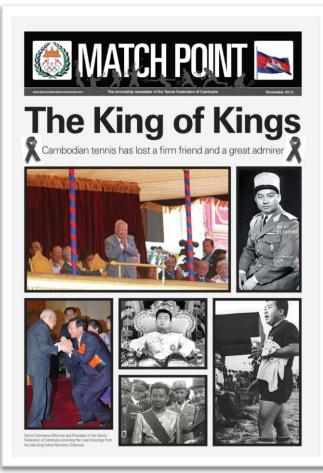




#### **GLF SUPPORTS CAMBODIAN TENNIS**







### Futures 2012: GLF sponsors 2, NagaWorld 1 TFC is gearing up for a three-week tennis fiesta















Introduction



**Business** Overview



Future Expansion Plans



**Financial Review** 

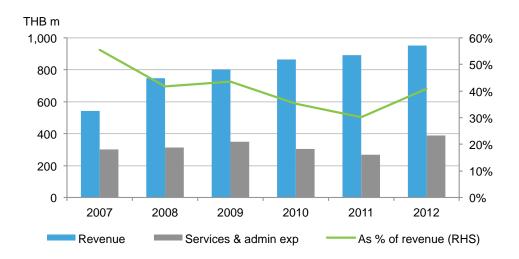


**Questions and Answers** 



#### **FINANCIAL SUMMARY**

| (THB '000)                             | 2012      | 2011      | %YoY   | 1Q13     | 1Q12     | %YoY   | 4Q12     | %QoQ    |
|--|-----------|-----------|--------|----------|----------|--------|----------|---------|
| Hire purchase interest income          | 837,221   | 824,154   | 1.6%   | 273,868  | 173,478  | 57.9%  | 243,010  | 12.7%   |
| Finance cost                           | (63,004)  | (74,658)  | -15.6% | (29,064) | (12,760) | 127.8% | (22,615) | 28.5%   |
| Net interest income                    | 774,217   | 749,496   | 3.3%   | 244,804  | 160,718  | 52.3%  | 220,395  | 11.1%   |
| Bad debts and doubtful accounts        | (45,253)  | (205,362) | -78.0% | (60,818) | (16,743) | 263.2% | (5,120)  | 1087.9% |
| Net interest income after provision    | 728,964   | 544,135   | 34.0%  | 183,986  | 143,975  | 27.8%  | 215,275  | -14.5%  |
| Other income                           | 115,081   | 67,109    | 71.5%  | 47,231   | 19,839   | 138.1% | 29,067   | 62.5%   |
| Services and administrative expenses   | (248,457) | (136,289) | 82.3%  | (66,849) | (52,565) | 27.2%  | (70,818) | -5.6%   |
| Loss on disposals of foreclosed assets | (140,251) | (132,599) | 5.8%   | (50,119) | (38,294) | 30.9%  | (37,120) | 35.0%   |
| ЕВТ                                    | 455,337   | 342,355   | 33.0%  | 114,249  | 72,955   | 56.6%  | 136,404  | -16.2%  |
| Income tax expenses                    | (102,094) | (127,278) | -19.8% | (22,944) | (17,152) | 33.8%  | (28,695) | -20.0%  |
| Net profit                             | 353,243   | 215,078   | 64.2%  | 91,305   | 55,803   | 63.6%  | 107,709  | -15.2%  |
| EPS (THB)                              | 5.13      | 3.12      | 64.2%  | 0.11     | 0.07     | 57.1%  | 1.56     | -93.0%  |

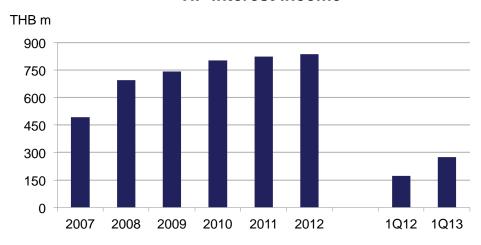


- Achieved 64%YoY net profit growth both in 2012 and 1Q13
- Growth was driven by both higher revenue and lower costs despite a massive increase in admin expenses to support future expansion and the increase in minimum wages



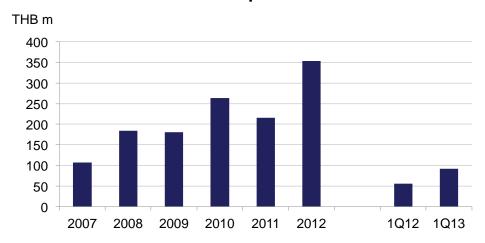
#### **REVENUE AND PROFIT GROWTH**

#### **HP** interest income



 Revenue has continuously been on the rise with HP interest income achieving a 5-year CAGR of 11% per annum.

#### **Net profit**



 Changes in allowance for doubtful accounts contributed to an increase in net profits of THB 28.7 mn. Excluding these changes, net profit would still have increased 51% in 2012.



#### **ACCOUNTING CHANGES**

#### - Allowance for doubtful accounts

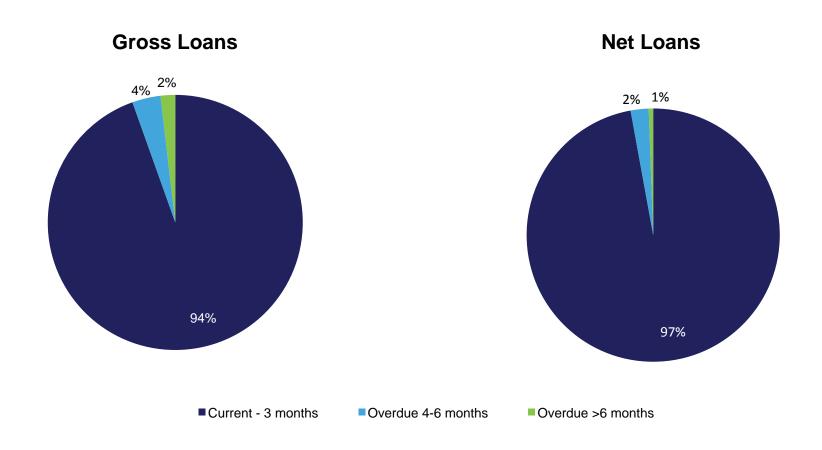
|                      | Outstanding AR as of 31<br>Dec 12 (Bt) | Allowance for doubtful accounts |             |     |             |              |  |  |
|----------------------|--|---------------------------------|-------------|-----|-------------|--------------|--|--|
|                      |  | Pr                              | evious      |     | Change      |              |  |  |
|                      |  | %                               | Bt          | %   | Bt          | Bt           |  |  |
| Current              | 2,604,418,221                          | 1                               | 26,044,184  | 1   | 26,044,182  | (2)          |  |  |
| Overdue 1 month      | 185,488,778                            | 1                               | 1,854,888   | 10  | 18,548,878  | 16,693,990   |  |  |
| Overdue 2-3 months   | 196,973,280                            | 2                               | 3,939,465   | 20  | 39,394,656  | 35,455,191   |  |  |
| Overdue 4-6 months   | 117,784,030                            | 100                             | 117,784,030 | 40  | 47,108,942  | (70,675,089) |  |  |
| Overdue 7-9 months   | 37,709,295                             | 100                             | 37,709,295  | 60  | 22,616,795  | (15,092,499) |  |  |
| Overdue 10-12 months | 10,571,186                             | 100                             | 10,571,186  | 80  | 8,441,073   | (2,130,113)  |  |  |
| Overdue > 12 months  | 12,763,960                             | 100                             | 12,529,151  | 100 | 12,388,856  | (140,295)    |  |  |
| Total                | 3,165,708,750                          |                                 | 210,432,199 |     | 174,543,382 | (35,888,817) |  |  |

- Accounting adjustments made to better accurately reflect GL's current business circumstances
- Net impact is a decrease in allowance of doubtful accounts by THB35.9m, a decrease in deferred tax by THB 7.2m, and an increase in net profit by THB 28.7m



#### **HP PORTFOLIO RECEIVABLES**

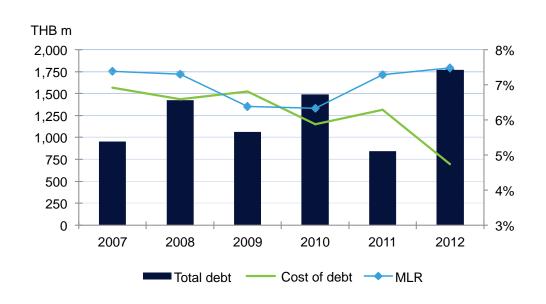
\*As of 31 March 2013



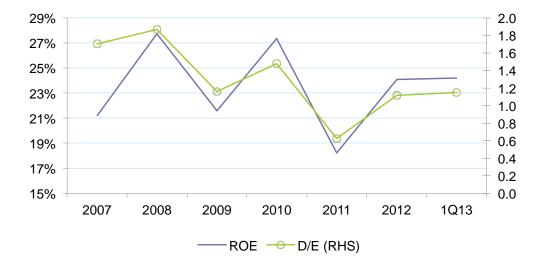
• This demonstrates GL's ability to acquire good quality customers and maintain a high collection ratio



#### **LOW FUNDING COSTS & HIGH RETURNS**



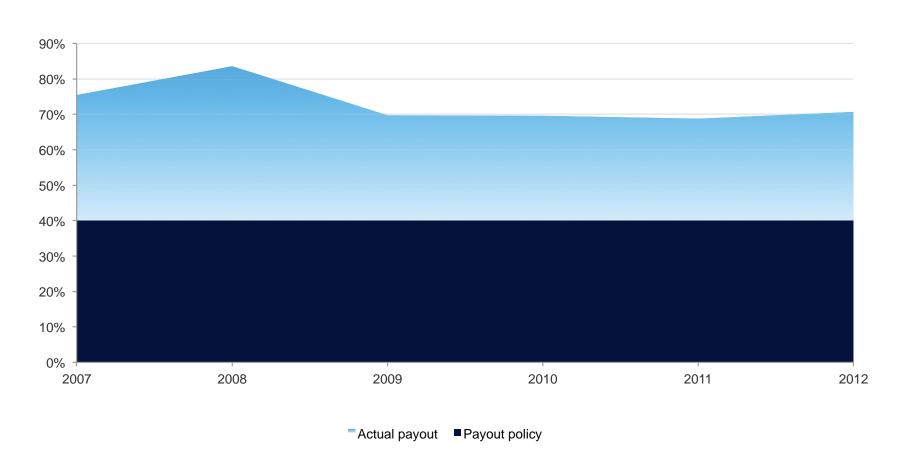
- Larger scale and stronger credibility result in lower costs of debt
- GL's improving financial performance has allowed it to attain lower cost of debt



- Optimizing balance sheet to maximize returns
- GL's low debt to equity ratio will allow the company to continue to expand further



#### **CONSISTENT DIVIDEND PAYMENTS**



- Dividend payout policy is not less than 40% of net profit
- Past actual dividend payouts have been greater than 60% over the past 6 years
- 2012 Payout equates to 70% of net profit



#### RECENT CAPITAL DEVELOPMENTS

#### 9,248,828 units

## of GL-W2 exercised on the 2<sup>nd</sup> exercise date

- 9,248,828 ordinary shares at THB 35
- Total = THB 323.71 m

# 12,967,439 units of GL-W2 remaining

• Ratio = 1:11.836 at THB 2.95708

#### Increased registered capital from

#### THB 570 m to THB 675 m

 To reserve for stock dividend payment, warrant exercise ratio adjustment, and for the purpose of general mandate (right offering)

#### Announced an interim dividend (3Q12) of THB 1.00/share (XD: 29 Mar 13)

Completed a change of par value from THB 5.0 to THB 0.5/share on 15 May 13



### Approved a final dividend of THB 1.020/share (XD: 9 May 13)

#### Stock dividend:

ratio = 5.45: 1 equivalent to THB 0.9180/share at THB 5 par or THB 0.0918/share at THB 0.5 par

#### Cash dividend:

THB 0.1020/share at THB 5 par or THB 0.0102/share at THB 0.5 par







Introduction



**Business** Overview



Future Expansion Plans



**Financial Review** 



**Questions and Answers**